

Annual Report Filing Year: 2022

1. The name of the corporation:

NANCY J. CARLSON, M.D., P.C.

• On behalf of the corporation, I certify that no changes have occurred in required information since the last year filed report.

This document must be signed by an authorized officer or agent:

Signed this 31st Day of March, 2022 by:

Signature	Title	Title if "Other" was selected
Nancy J. Carlson, MD	President	
By selecting ACCEPT, I hereby acknowledge that this electronic document is being signed in accordance with the Act. I further certify that to the best of my knowledge the information provided is true, accurate, and in compliance with the Act.		
that to the best of my knowledge the inte	in Decline in Accept	ipitalice with the Act.

MICHIGAN DEPARTMENT OF LICENSING AND REGULATORY AFFAIRS

FILING ENDORSEMENT

This is to Certify that the 2022 ANNUAL REPORT

for

NANCY J. CARLSON, M.D., P.C.

ID Number: 800978182

received by electronic transmission on March 31, 2022 , is hereby endorsed.

Filed on March 31, 2022 , by the Administrator.

The document is effective on the date filed, unless a subsequent effective date within 90 days after received date is stated in the document.



In testimony whereof, I have hereunto set my hand and affixed the Seal of the Department, in the City of Lansing, this 31st day of March, 2022.

Jinda "

Linda Clegg, Director Corporations, Securities & Commercial Licensing Bureau