

ARTICLES OF ORGANIZATION

For use by DOMESTIC LIMITED LIABILITY COMPANY

Pursuant to the provisions of Act 23, Public Acts of 1993, the undersigned executes the following Articles:

Article I

The name of the limited liability company is:

K AND S USA LLC

Article II

Unless the articles of organization otherwise provide, all limited liability companies formed pursuant to 1993 PA 23 have the purpose of engaging in any activity within the purposes for which a limited liability company may be formed under the Limited Liability Company Act of Michigan. You may provide a more specific purpose:

Article III

Article IV

Zip Code: 48038

The duration of the limited liability company if other than perpetual is:

The street address of the registered office of the limited liability company and the name of the resident agent at the registered office (P.O. Boxes are not acceptable):

1. Agent Name: GREAT LAKES RESIDENT AGENT SERVICE LLC

CLINTON TWP

2. Street Address: 43260 GARFIELD RD STE 280

Apt/Suite/Other: City:

State: MI

3. Registered Office Mailing Address:

P.O. Box or Street Address:	43260 GARFIELD RD STE 280		
Apt/Suite/Other:			
City:	CLINTON TWP		
State:	MI	Zip Code: 48038	

Article v

(Insert any desired additional provision authorized by the Act.)

NO MANAGER OF THE LIMITED LIABILITY COMPANY SHALL BE PERSONALLY LIABLE TO THE LIMITED LIABILITY COMPANY OR ITS MEMBERS F OR ANY BREACH OF ANY DUTY ESTABLISHED PURSUANT TO SECTION 404 OF THE MICHIGAN ACT; PROVIDED, HOWEVER, THAT THIS ARTIC LE SHALL NOT ELIMINATE OR LIMIT THE LIABILITY OF A MANAGER FOR ANY OF THE FOLLOWING:

(I) THE RECEIPT OF A FINANCIAL BENEFIT TO WHICH SUCH MANAGER IS NOT ENTITLED;

(II) LIABILITY UNDER SECTION 308 OF THE MICHIGAN ACT; OR

(III) A KNOWING VIOLATION OF LAW.

(IV) AN ACT OR OMISSION OCCURRING BEFORE THE DATE WHEN THE PROVISION BECOMES EFFECTIVE.

IF, AFTER THE FILING OF THESE ARTICLES OF ORGANIZATION, THE MICHIGAN ACT IS AMENDED TO AUTHORIZE ACTION FURTHER ELIMINA

TING OR LIMITING THE PERSONAL LIABILITY OF MANAGERS OF LIMITED LIABILITY COMPANIES, THE LIABILITY OF A MANAGER OF THIS LIMI TED LIABILITY COMPANY SHALL BE ELIMINATED OR LIMITED TO THE FULLEST EXTENT PERMITTED BY THE MICHIGAN ACT, AS SO AMENDE D. ANY REPEAL, MODIFICATION OR ADOPTION OF ANY PROVISION IN THESE ARTICLES OF ORGANIZATION INCONSISTENT WITH THIS ARTIC LE SHALL NOT ADVERSELY AFFECT ANY RIGHT OR PROTECTION OF A MANAGER OF THE LIMITED LIABILITY COMPANY EXISTING AT THE TIM E OF SUCH REPEAL, MODIFICATION OR ADOPTION.

MANAGEMENT. THE COMPANY SHALL BE MANAGER MANAGED BY MUHAMMAD KHURRAM SALEEM. THE SOLE OWNER SHALL BE MUHAMMAD KH URRAM SALEEM.

Signed this 17th Day of April, 2023 by the organizer(s):

Signature	Title	Title if "Other" was selected
MUHAMMAD KHURRAM SALEEM	Organizer	

By selecting ACCEPT, I hereby acknowledge that this electronic document is being signed in accordance with the Act. I further certify that to the best of my knowledge the information provided is true, accurate, and in compliance with the Act. im Decline im Accept

MICHIGAN DEPARTMENT OF LICENSING AND REGULATORY AFFAIRS

FILING ENDORSEMENT

This is to Certify that the ARTICLES OF ORGANIZATION

for

K AND S USA LLC

ID Number: 803023782

received by electronic transmission on April 17, 2023 , is hereby endorsed.

Filed on April 18, 2023 , *by the Administrator.*

The document is effective on the date filed, unless a subsequent effective date within 90 days after received date is stated in the document.



In testimony whereof, I have hereunto set my hand and affixed the Seal of the Department, in the City of Lansing, this 18th day of April, 2023.

Junda '

Linda Clegg, Director Corporations, Securities & Commercial Licensing Bureau